In 2021 we lived in an amphibious world. Still in a pandemic, isolated intermittently until mid-year in Argentina and Paraguay, we began to meet in person again on the streets, on field visits, in our offices.

Our societies continued to be intersected and put under pressure by the same inequalities, the same forms of violence. Many forms of violence intensified, especially those that impact the bodies of diverse women, identities and sexualities.

Distributional gaps deepened, poverty continued to become feminised, access to land and housing became more difficult, the political scene became polarised, and threats to democracy multiplied, especially for the rights of women, diversities, migrants, indigenous women, women workers and afro-descendant women.

Even in the midst of this complex and changing landscape, there were advances and lessons we learned that we can celebrate. We believe that the magnitude of care tasks continued to become more visible, as well as the need to build community connections and to find new ways of thinking and acting in the face of the health, economic and climate crisis. This can be seen in public care policies and in the first year implementing the Voluntary Termination of Pregnancy (VTP) law in Argentina. It can also be seen in the proliferation of cooperatives, many linked to agroecology, and in community soup kitchens, whose importance goes beyond being about food to becoming shared spaces for strengthening political ties, especially in Paraguay. Territorial struggles and the demands of indigenous and peasant women also gained strength as did organisational processes against extractivism.

Additionally, in Uruguay, feminist and diversity activisms were able to work together with other social movements to promote debate and citizen participation against attempts to move backwards in terms of rights.

We are convinced that democratising the voices within feminisms themselves and supporting the plurality of causes and struggles contributes to the human rights and democracy agenda. That is why we support territorial, indigenous, peasant, black women, brown women, migrants, youth, women workers, urban women organisations among others that face multiple, historical and structural discrimination.
No doubt 2022 will be a year of challenges and transitions. It will be our fifteen-year anniversary promoting the plurality of feminist struggles, mobilising resources towards grassroots organisations, which work in the social and geographical peripheries. We will continue working to strengthen activisms that, through political creativity, propose and build alternatives for a more just and liveable world.

What We Do

Fondo de Mujeres del Sur (FMS) mobilises resources and provides financial, technical and political support to strengthen organisations of diverse women, identities and sexualities, and feminist movements that promote gender, ethnic-racial and social justice in Argentina, Paraguay and Uruguay. In the rest of Latin America, we do it through the Leading from the South programme, coordinated by FMS and implemented collaboratively with the Latin American and Caribbean Women’s Funds Alliance.

Why We Do It

FMS actively works to build the world we envision, in which diverse women, identities and sexualities enjoy the full exercise of their human rights, where they can defend their rights and achieve their well-being, free from violences and discriminations.

How We Do It

We focus on four priorities:

| Political participation and feminist activisms | Economic justice |
| Eradication of violences and discrimination | Socio-environmental and urban justice |
Our work is based on founding principles and positions, which constitute an ethical and political guide for everything we do.
Political participation and feminist activisms
Economic justice
Eradication of violences and discriminations
Socio-environmental and urban justice
We mobilised USD 2,492,273 in 227 grants

2021 in numbers

We supported:
- 203 organisations
- 157 grassroots organisations
- 8 large organisations
- 38 intermediate sized organisations

We supported:
- 2,987 activists

535,800 people indirectly benefited from the actions implemented by FMS and grantee organisations supported by FMS
## PROGRAMMES, PROJECTS AND COMPLEMENTARY INITIATIVES IN 2021

<table>
<thead>
<tr>
<th>Type</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 regional programme</td>
<td>Leading from the South (more than 25 countries across Latin American and the Caribbean)</td>
</tr>
</tbody>
</table>
| 4 subregional programmes | - Networks and Alliances Free from Violences (Argentina, Paraguay and Uruguay)  
- Strengthening Women Environmental Defenders (Argentina, Bolivia and Paraguay)  
- Our Rights, Our Pride (Argentina, Paraguay and Uruguay)  
- Fundamentally Feminists (Argentina, Paraguay and Uruguay) |
| 1 binational programme   | We Want Us Alive (Argentina and Paraguay)                                    |
| 1 national programme     | Women Out Loud (Paraguay)                                                   |
| 1 complementary initiative | Let’s Get It, Sister. Towards a Feminist Philanthropy                       |

### Gatherings
- **13** online gatherings
- **9** face-to-face gatherings

### Monitoring, Learning and Evaluation Visits
- **59**
Strategic Programmes

Leading from the South

Networks and Alliances
Free from Violences

Our Rights, Our Pride

Strengthening Women
Environmental Defenders

We Want Us Alive

Fundamentally
Feminists

Women Out Loud

Let’s Get It, Sister
Towards a Feminist Philanthropy
Leading from the South

In 2021, the Leading from the South (LFS) programme began its second implementation phase, which spans a five-year period (2021-2025). The initiative is funded by the Ministry of Foreign Affairs of the Netherlands and is implemented at the Global South level by a consortium of four women’s funds: Fondo de Mujeres del Sur (FMS), African Women’s Development Fund (AWDF), Women’s Fund Asia (WFA) and International Indigenous Women’s Forum (IIWF-FIMI). In Latin America and the Caribbean, the programme is articulated collaboratively between the Funds that make up the Latin American Women’s Funds Alliance and it is coordinated by FMS.

In 2021, actions were implemented related to the launch of this second phase: work plans were put into effect, coordination actions between the associate organisations were implemented, meetings and exchanges were organised and, first and foremost, the calls for proposals to finance activist organisations for the rights of diverse women, identities and sexualities were designed and launched. To this effect, grassroots organisations that work in territories where each Fund intervenes were invited to submit proposals and, in turn, regional calls were launched to select large and intermediate organisations, networks and consortiums acting at the regional and subregional levels.
As a result of this process, across the seven funds that make up the collaborative implementation model used for LFS in Latin America and the Caribbean, a total of 170 organisations from 18 countries were selected. In the case of Fondo de Mujeres del Sur, 65 projects are supported (21 of them were selected directly by FMS in Argentina and Paraguay; and 44 were selected by the Latin American Women’s Funds Alliance in various countries of the region). The selected projects demonstrate great potential and a diversity of strategies to advance on multiple issues of the feminist agenda in the region. They also highlight the importance of having funding and national and regional cooperation networks in support of political advocacy processes so that the demands of women’s, feminist and diversity movements permeate the hegemonic agendas of the States.
Networks and Alliances Free from Violences - REDAL

The Networks and Alliances Free from Violences (REDAL) programme aims to contribute to the eradication of all types and forms of violence against diverse women, girls, identities and sexualities in Argentina, Paraguay and Uruguay.

In 2021, we supported 13 frontline women defenders organisations, which address the issue in different locations across the three countries. Grantee organisations carried out 219 activities focusing on women in situations of gender-based violence, social organisations, neighbourhood community leaders and referents who accompany these cases in multiple territories.

Additionally, they aimed to work with strategic groups (health and legal professionals, indigenous, black or Afro-descendant communities, women from precarious sectors, migrants) and with the general public.

They reached 44,440 people through their work.

Organisations meet as part of the Entramadas project (REDAL programme) in Rivera, Uruguay.
Our Rights, Our Pride

We continue to support the 34 organisations selected in the open call “LBTIQ+ activisms in times of COVID-19”. Also, as part of a complementary strategy to the Leading from the South programme, we included six LBTIQ+ grassroots organisations as part of LFS. In this way we managed to support a total of 40 LBTIQ+ organisations.

Through their projects, grantee organisations sought to provide support to LBTIQ+ people made most vulnerable by the pandemic, in addition to resuming political, social and cultural advocacy, which was possible towards the second half of the year. There was a great need to meet up in person again and organisations focused their energies on creating spaces for face-to-face meetings. One of those events was Tortazo which was organised early in 2022 by Alerta Torta in Córdoba and which brought together more than 300 people.

Other organisations such as Arpías, Aireana, Celebro la Diversidad, Casita Trans y Familias and Asociación por un Mundo Igualitario (AMI) were able to maintain and strengthen their headquarters, which are used for meetings and cultural activities.
Strengthening Women Environmental Defenders

The main objective of the programme called Strengthening Women Environmental Defenders is to strengthen support for the struggle of groups and organisations of diverse women, identities and sexualities for socio-environmental and urban justice with a gender approach.

It is implemented in Argentina in conjunction with Fundación Plurales and it is co-financed by the European Union, and in Paraguay and Bolivia the programme is implemented through the Global Alliance for Green and Gender Action (GAGGA).

Argentina

We renewed grants for twelve women environmental defenders groups in the Puna, Wetlands, and Chaco ecoregions. Mid-year we received a monitoring evaluation from the European Union (EU) from which we obtained a situational diagnosis focused on the territorial base and the scope of the programme as well as the effects of the pandemic on programme implementation and potential. This allowed us to observe extensive differences amongst the grantee organisations. We concluded that the groups most affected were those with a lack of connectivity and a lack of basic services such as mobility.

Based on this information, we designed a plan to extend the implementation of the programme for seven months and provide support for the most disadvantaged organisations. We also sought to strengthen networks and alliances between the women environmental defenders.
Throughout the second half of the year, special grants for specific activities were given to eight groups of women defenders and field visits to organisations were resumed in provinces where the health situation allowed for it.

In addition, the intersection workshop between environmental justice and gender justice was held in six provinces, to ensure the face-to-face participation of all grantee groups. An agenda for collaborations between organisations was worked on at these meetings.

In order to amplify the voices of women defenders, we facilitated the online and face-to-face participation of grantee organisations and groups at national and international events, such as the United Nations Climate Change Conference 2021 (COP26).

Paraguay and Bolivia

We extended the geographical scope of the programme, achieving presence in six departments across Paraguay, as well as greater diversity in the type of organisations by adding networks and associations that address socioeconomic and environmental rights that deal with the specific issues of indigenous, peasant and Afro-descendant populations.

In 2021, we supported nine grassroots organisations and one intermediate sized organisation. Of the ten grantees, two are from Bolivia and eight from Paraguay. Five are made up of peasant women, three of indigenous women and two of urban women from popular sectors, one of which is led by young Afro-descendant women.

We fostered the participation of grantee organisations and activists at international events and campaigns, such as COP 26.

For the fourth consecutive year, we participated in the GAGGA “We, Women are Water” campaign between International Women’s Day (March 8) and International Water Day (March 22). The campaign highlights the role, demands and actions of women environmental defenders to guarantee access to common goods, especially water, in a context of climate crises and false solutions.
We Want Us Alive

Support was provided to 420 activists and more than 22,000 people were reached with their activities in 15 Argentine provinces and six Paraguayan departments.

In Argentina, the geographical scope of the programme was expanded in 2021. Greater diversity was achieved in the type of organisations supported by adding collectives and associations that address sexual and reproductive rights with a focus on the needs of indigenous, peasant, Afro-descendant populations and people with or in a situation of disability.

In Paraguay, we managed to learn about the range of organisations that work on sexual and (non) reproductive rights, their agendas and context, thus enabling the implementation of improved grant and support strategies for the local feminist movement.

Likewise, within the framework of the programme, links between peer organisations in Argentina and Paraguay were increased, fostering learning processes, strengthening advocacy strategies and facilitating joint initiatives.

In turn, organisations were selected for successfully implementing their projects based on various objectives, raising awareness among different audiences, giving visibility to and strengthening the feminist agenda of sexual and (non) reproductive rights, as well as advocating for the guarantee of these rights.
Fundamentally Feminists

_Fundamentally Feminists_ is part of the global initiative On the Right Track (OTRT), which brings together Latin American and European Women’s Funds. Through this programme, Fondo de Mujeres del Sur supports organisations that contribute to creating, strengthening and fostering new narratives that amplify the messages and voices of diverse women, identities and sexualities, as well as other strategies that contribute to the defence of human rights and inclusive democracies.

In 2021, we joined the strategic communication work of the OTRT alliance, which brought together the eight Latin American Women’s Funds and thirteen associate organisations. Thus, a great team was put together, made up of communicators, artists, media activists and creatives from various Latin American countries.

In meetings, and in a collaborative manner, this multidisciplinary team articulated a unified campaign using the slogan _Romper Muros para Soñar Futuros_ (Break Walls to Dream Futures), with actions and interventions adapted to the contexts of each Fund or organisation.

FMS actively participated in this collaborative process between funds and organisations, and supported two organisations (MediaRed, Uruguay and Taller Flotante, Argentina) in the implementation of their communication and activism projects. Also, together with MediaRed and Taller Flotante, FMS launched an open call for artists, designers and photographers, as part of the campaign. Twelve people submitted their works which are available under a Creative Commons license and are free to use if properly attributed.
Women Out Loud

The *Women Out Loud* programme promotes the political participation and social impact of diverse women, identities and sexualities in Paraguay; especially indigenous, peasant and marginalised urban women. It seeks to strengthen the leadership and political opportunities of diverse women, identities and sexualities in the different decision-making and intervention spheres.

During 2021, we supported eight organisations and 354 activists. We provided support for their work plans and agendas through three visits (two online and one face-to-face), seven online political training sessions and a hybrid meeting (that was both face-to-face and online) on resource development.

Digital communication as a tool was one of the central strategies used by organisations. Others focused on lobbying actions, such as the #MujeresPolíticasSinViolencia (PoliticalWomenWithoutViolence) campaign, in support of the law on political violence against women.

An increase in membership numbers in groups must be highlighted as well as the diversification and growth of their activities. They held 35 meetings and training sessions, produced 17 videos with informative and awareness-raising content; four podcasts; 32 campaigns on social media networks promoting political participation, women’s rights, feminism and gender violence; 145 radio programme broadcasts, and six articles in local magazines and newspapers. Additionally, they broadened the scope of their actions through live events on social media, in which they gave visibility to candidates’ proposals, debated art, political violence, the use of technology and mental health, among other topics.

- 8 organisations supported in Paraguay
- 31,418 people reached with their actions
Let’s Get It, Sister:
Towards a Feminist Philanthropy

During 2021, FMS supported 12 organisations from Argentina, Ecuador, Mexico and Paraguay. Due to the urgency of the context, two extra grants were given in addition to the initially planned ten. In total, USD 51,300 in grants were given.

Most of the organisations that we support within the framework of this initiative are grantees of another Fondo de Mujeres del Sur programme. Some have already completed their grant cycle with FMS and are focused on obtaining new lines of funding. These are always organisations that have shown a strong interest in building their own strategies for fundraising, in line with the main objective of *Let’s Get It*, *Sister* which is for organisations to seek sustainability alternatives in the medium and long term.

The projects financed in 2021 were widely varied and included individual donation campaigns, markets, events, gastronomy projects, among others. They all had the ultimate goal of raising flexible funds to be managed by their organisations.

In November, we met in Buenos Aires (Argentina) with grantee organisations of *Let’s Get It, Sister* and *Networks and Alliances Free from Violences* (REDAL) to exchange experiences and meet in person again after the pandemic. It was a chance to share and listen to what the challenges and lessons learned had been during and after isolation and the health crisis.
All of the organisations reported great difficulties as a result of the economic crisis, but also significant learning opportunities. To close, we want to share a phrase from Bachillerato Popular Travesti Trans Mocha Celis, which is a high school diploma programme. We think the quote is a great synthesis of the importance of feminist philanthropy to continue strengthening organisations as the motor of significant social change.

“Our greatest lesson learned was to finally understand that unrestricted, flexible funds, from individual donations, contribute to institutional strengthening and at the same time contribute to our mission. In addition to being essential to be able to operate autonomously, they represent social support with a multiplier effect. For us beyond the act of donating, individual donors start talking about Mocha in their social circles, about our issues and our approach. As an organisation it is extremely motivating to feel that support”.

Bachillerato Popular Travesti Trans Mocha Celis
Strategic Plan Renewal

In 2020 we faced a critical situation (caused by the COVID-19 pandemic) that impacted the plans, strategies and scenarios that we had envisioned as an institution. In addition, 2020 was the last year of the first Fondo de Mujeres del Sur Institutional Strategic Plan and this opened a huge window of opportunity in terms of learning.

In this complex context, we embarked on the task of reflecting upon our work, rethinking ourselves and learning, launching a participatory and proactive self-assessment process aimed at drawing out lessons learned and identifying key elements that would allow us to establish the new Institutional Strategic Plan 2021-2026.

We knew that we held the knowledge regarding what had been done and so opted to proceed with an internal evaluation, trying to implement a systematic, methodologically solid process, where active participation was required in the formulation of the evaluation questions and answers. This allowed the entire Executive Team to express themselves freely.

The vast richness of the process encouraged us to consider the design of the new plan as an internal task, which was intrinsically in line with our participatory and horizontal management style. Thus, we outlined a design process based on two premises. On one hand, to highlight and focus on the lessons learned already identified and build on the evaluation process guidelines, including the critical view of those who make up FMS on a day-to-day basis: our Executive Team, Board and allied stakeholders. On the other hand, we wanted to move forward looking at the experiences of our sister Women’s Funds in the region: their plans, processes, strengths and challenges.

The contents of the new plan that we formulated reflect the results of the work we’ve done up until now, becoming guides for our actions in a context of uncertainty, where it is not clear what will happen in the future. This search for certainty in an unstable and complex context has led us to adapt our strategies and goals.
To this effect, in addition to its participatory nature, the new plan is characterised by its dichotomy (planning in a context of extreme uncertainty) and for mainstreaming a feminist and intersectional approach.

The goals we set for ourselves are ambitious, but so are our commitment and enthusiasm. We work every day to improve our practices, to learn from what has been done, to make each process we implement a quality process.

To this end, and for this reason, we have designed a complementary quality policy, which incorporates clear management objectives and is specified in a quality management system.

This allowed us to move forward focusing on the lessons learned, paving the way forward based on the lessons generated by our own experience.
POLITICAL TRAINING SESSIONS,
AN INITIATIVE TO SHARE DIALOGUES, DEBATES AND AGENDAS BETWEEN ORGANISATIONS, ACTIVISTS AND LEADERS

During 2021, we facilitated the Political Training Sessions. Experiences based on Intersectionality. The online sessions included training and shared perspectives between activists, referents and researchers, to investigate and share visions about the debates and current realities of the feminist and LBTIQ+ movements, with regards to the political realities in Argentina, Paraguay and Uruguay.

With presentations, debates, participatory workshops and a closing plenary session, nine modules were given between June and November. A total of 941 activists from FMS grantee organisations registered. Presentations were given by 27 leaders from different fields, both from movements and territorial articulations as well as feminist thinkers and recognised academics. Members of the FMS Board and team also participated.

The training sessions set out to address the main issues of current feminist and diversity agendas, adding perspectives and topics that became crucial with the COVID-19 pandemic. They also aimed to reflect on the various struggles led by the movements and the critical analysis of the political realities that activisms in the region face today.
The objective was to strengthen and provide support for the processes of grantee organisations supported through different FMS programmes and promote opportunities to exchange experiences, strategies and lessons learned across organisations. Diverse topics were addressed that are of importance to and affect the strategies that activisms undertake today in defence of human rights and that have a direct impact on the lives of diverse women, identities and sexualities: from the feminist struggles around the economy of care and territorial discussions in relation to forms of violence, to the strategies for the rights and efforts of ecofeminism in defence of the environment.

**Political Enjoyment Gatherings: self-care as a priority**

When we started the gatherings, it quickly became clear that after two years of the pandemic the activists were tired and overwhelmed. Individually and collectively each activist had experienced difficulties in their care giving role, within their families and also in militancy spaces.

Self-care became an obvious necessity due to the overload of care tasks in their homes, efforts to maintain support networks through activism and personal experiences with the disease.
So we asked ourselves: how can we make self-care options available as part of an organisational policy. How can we address self-care for the activists themselves, because they generally relegate their own needs to sustain collective struggles. What tools can we think of to continue strengthening the construction of a common horizon, consistent with the feminist values of sisterhood, well-being and respect. How can we create collective spaces for enjoyment.

That is how the Political Enjoyment Gatherings came about as an opportunity for people to meet with a different approach. There were two different online proposals: regular activities such as yoga, biodance, stretching, and an invitation to attend workshops, which aimed to generate learning and recreation opportunities using different tools, such as music, writing, poetry, or feminist group support.

A total of 132 people participated in the regular activities and workshops, including activists and the FMS Executive Team.

Online biodance session as part of the Political Enjoyment Gatherings.
Changes to Our Board

The FMS Board is made up of recognised fighters, activists and academics, leaders of different feminisms who contribute their perspective and experience so that our processes are always committed politically to the realities and urgencies of diverse women, identities and sexualities and their contexts.

In 2021, Liliana Hendel, a feminist psychologist and communicator, and Estela Díaz, a well-known union activist, left the FMS Board to pursue their careers in the public policy field.

This year we had the honour of including Beatriz Ramírez Abella, an Afro-Uruguayan activist who has been working for the rights of people of African descent, women and LGBTQI+ people for more than 50 years, and Mariela Puga, a prominent feminist lawyer, researcher and lecturer, who was also the FMS Executive Director from 2010 until 2016.
UPDATES ON OUR INDIVIDUAL DONOR CAMPAIGN

In 2021, we continued the *Together, Stronger and Alive* campaign, which was launched in 2020, carrying on from the previous campaign called *Activate your Donation, Sister.*

*Together, Stronger and Alive* seeks to give visibility to the importance of supporting networks of diverse women, identities and sexualities as a vital strategy for the eradication of violence.

With a small monthly donation, people can be part of a community that supports these networks, their strengthening and permanence in their territories, and thus contribute to guaranteeing lives free of violence and discrimination.

The funds generated through individual donations are used to help support our founding programme, *Networks and Alliances Free from Violences* (REDAL), through which we support mostly grassroots organisations, made up of frontline defenders. These women defenders are the ones who come into direct contact and that work to provide support, prevention and eradication of violence in the different territories.

We produced communication material to give visibility to the actions of these organisations to build networks, as well as material to promote a feminist philanthropy culture, to educate on the role of Women’s Funds and the need to obtain funding so that these struggles effectively contribute to a shift towards more just and egalitarian societies. These videos, reports, animations are published on our social media networks and are sent individually to our donors and allies.
From September and December, we were able to return to the streets. The health situation allowed us to resume direct dialogue campaigns in Buenos Aires city, while paying attention to the corresponding safety precautions. Over those months of face-to-face interaction on the streets, 220 people joined our donor community, with an average monthly donation of 1,000 Argentine pesos.

At an international level, the campaign was run on our social media networks and on donation platforms. Since 2020 our campaigns have been run on Global Giving and in 2021 we joined Benevity. More than a thousand people have visited our profiles on these platforms, and we managed to add 66 donors from different countries (such as Australia, Canada, the United States, Spain and England) with an average donation of USD 76.

<table>
<thead>
<tr>
<th>+2000 people have donated since we started our campaigns.</th>
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<tr>
<th>2021</th>
<th>220 new donors in Argentina</th>
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<tbody>
<tr>
<td></td>
<td>66 new donors from other countries</td>
</tr>
<tr>
<td></td>
<td>1145 active individual donors</td>
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In addition, we were selected to be part of the Global Giving Girl Fund, along with four other feminist organisations from around the world. We not only get great support from Global Giving for the causes we promote, but the space is also an opportunity to exchange knowledge and experiences on feminist philanthropy and donor communities.

From February to September, we participated in the resource mobilisation workshops provided by Prospera, together with other Latin American and European Women’s Funds. We met regularly and shared learnings, doubts and new ideas. As a result of this experience, we established a bilateral space for exchange with the individual donors at Fondo Semillas in Mexico.
FOUNDERS

Mabel Busaniche
Estela Díaz
Marta Alanís
Susana Chiarotti
Cecilia Canevari

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Women resist!

Women transform!